

**Board of Governors
Agenda for the meeting to be held on
23 March 2016 at 10am in Sunley Conference Centre**

Item	Title and Presenter	Paper
1	Brand Development <i>Deborah Mattock, External Consultants from ml-n: Celia Chapman, Paul Franklin, Martin Lambie-Nairn, Nick Sunderland</i>	
2	Welcome, Apologies, Quorum	
3	Declarations of Interest	
4	Minutes of the Meeting of 24 February 2016	A
5	Action List and Matters Arising	B
6	Brand Development – Discussion <i>Chair</i>	
7	Risk Register <i>Chief Operating Officer</i>	C
8	University Performance Framework 2015-2020 <i>Chief Operating Officer</i>	D
9	Draft Budget Strategy 2016/17 <i>Director of Finance</i>	E
10	Management Accounts February 2016 <i>Director of Finance</i>	F
11	Tuition Fees 2016-17 <i>Director of Finance</i>	G
12	Student Representation on the Board <i>Student Representative to the Board</i>	H
13	Waterside (Commercial in Confidence) <i>Deputy Chair/Chief Operating Officer/ Project Director</i>	I
14	Report from Vice-Chancellor and Chief Operating Officer <i>Vice-Chancellor/Chief Operating Officer</i>	J
15	Prevent Duty Compliance <i>Director of Student and Academic Services</i>	K
16	Academic Governance Review <i>Director of Student and Academic Services</i>	
17	Senate Minutes 10 February 2016 <i>Vice-Chancellor</i>	L
18	Ratification of Document Signed Under Seal <i>Clerk</i>	M
21	Any Other Business	
22	Confirmation of availability of papers	
23	Dates of forthcoming meetings: <ul style="list-style-type: none"> • Nominations Committee – 23rd March 	

	<ul style="list-style-type: none">• Board – 20th April, followed by visit to Goodwill Solutions• Advancement Committee/Treasury Committee – 3rd May• Project Assurance Committee – 10th May• Board – 18th May	
Followed by lunch at 1pm in the Students' Union		