

**Board of Governors  
Agenda for the meeting to be held on 11 November 2014  
at 13.15 in Sunley Conference Centre**

(Lunch will be available for attendees from 12.30)

<b>Item</b>	<b>Title and Presenter</b>	<b>Paper</b>	<b>Time</b>
1.	Welcome, Apologies ( <i>The VC</i> ), Quorum, Membership		13.15
2.	Declarations of Interest		
3.	<b>Minutes</b> of Meeting held on 22 October 2014	A / AR	
4.	Urgent Matters Arising – Treasury Management Policy and Governors Liability Insurance <i>Director of Finance &amp; Deputy Director of Finance</i>	B1/ B2	
5.	<b>Waterside (Commercial in Confidence)</b> <i>(Material being presented by the Chief Operating Officer and the Waterside Project Director, with attendance from HEFCE observer and professional advisors for this item)</i>		13.30
5.1	<b>Update on Project and Decisions</b> (including update on, timetable, affordability, capital costs and risk analysis) <ul style="list-style-type: none"> <li>• Proposed Financing structure</li> <li>• Proposed Covenants and Conditions</li> <li>• Land Transactions (in summary)</li> <li>• Financial analysis dashboard (KPMG)</li> <li>• Forecast capital cost (TTCM) (<i>Nigel Hawes</i>)</li> <li>• Risk Summary (MACE) (<i>Tony Gale</i>)</li> </ul>	C1  App A App B App C App D App E App F	
5.2	<b>Contract documents</b> -financial matters, borrowing, property matters and land transactions: from Mills & Reeve with advice from KPMG and Savills <i>Sarah Seed Mills &amp; Reeve and Gwyn Llewelyn KPMG Richard Noble Mills &amp; Reeve Sadie Janes</i>	C2 Apps	14.30
5.3	<b>Any other Waterside related business</b> <i>Chief Operating Officer and the Waterside Project Director</i>		15.00
6.	<b>Compliance and governance</b>		15.15
6.1	Higher Education Co-opted Governor <i>Chair of Board/ Chair of Nominations Committee</i>	D	
6.2	Corporate Governance - Internal Audit Reports <i>Chair of the Board</i>	J (2) <b>**PC</b>	
6.3	Board Evaluation and Effectiveness Review <i>Senior Independent Member/ Clerk</i>	K(3) <b>**PC</b>	
6.4	Minutes of <b>Audit Committee</b> meeting 15 Oct 2014 <i>Chair of Audit Committee</i>	L/LR/LP	
7.	<b>FOR NOTE - Any Other URGENT Business</b> Items as necessary and pre notified to Chair and Clerk		16.25
8.	Confirmation of availability of Papers <i>Chair of Board</i>		
9.	Close of meeting		16.30

TF = To Follow, TB = To be Tabled, PC = Previously Circulated

**\*\* Please bring papers from 22 October 2014**