

**Board of Governors**  
**Agenda for the meeting to be held on**  
**20 November 2019 at 9.30am in Room 405, Senate Building, Waterside**  
**Campus**

<b>Item</b>	<b>Title and Presenter</b>	<b>Paper</b>
1	Welcome, Apologies, Quorum	
2	Declarations of Interest	
3	Appointment of Board Member from Senate	
5	Minutes and Confidential Minutes of the Meeting of 23 October 2019	
6	Action List and Matters Arising	A
7	Briefing on pensions issue in the University's Annual Report and Financial Statements <i>Chair of Audit Committee, COO, Director of Finance</i>	
	<b>Subsidiaries, Joint Ventures and Investments</b>	
8	Annual Report on Subsidiaries, Joint Ventures and Investments <i>Director of Finance</i>	B
9	*Annual Reports and Financial Statements To receive: <ol style="list-style-type: none"> <li>1. University of Northampton Enterprises Ltd</li> <li>2. Icon East Midlands</li> <li>3. Icon Operations Ltd</li> <li>4. Waterside Campus Development Company Plc</li> <li>5. Uno Buses (Northampton) Limited</li> </ol>	*C1-5
10	To authorise the Chair to sign letters of support/comfort for Icon Operations Ltd, Icon East Midlands, University of Northampton Enterprises Ltd, and Uno Buses (Northampton) Ltd on behalf of the Board <i>(The text of the letters is available on request from the Clerk)</i>	
	<b>Annual Financial Assurance and Reporting</b>	
11	Going Concern and Liquidity Risk <i>Director of Finance</i>	D
12	Annual Report from the Audit Committee to the Board of Governors and Vice Chancellor <i>Chair of Audit Committee</i>	E
13	External Audit Report and Management Representation Letter	F
14	University Annual Report and Consolidated Financial Statements	G

	<i>Director of Finance</i>	
15	To authorise the Chair to sign a Letter of Representation on behalf of the Board ( <i>See External Audit Report Appendix</i> )	
16	*Annual Report on Insurances	H
	<b>Academic Assurance</b>	
17	Report from the Academic Assurance Committee Annual Report on Academic Quality and Standards <i>Chair of the Academic Assurance Committee</i>	I1 I2
18	*Minutes of the Academic Assurance Committee meeting held on 16 October 2019	J
	<b>Prevent Duty Assurance</b>	
19	Prevent Duty Annual Accountability and Data Return <i>Academic Registrar</i>	K
20	To authorise the Chair of the Board to sign a Prevent Annual Accountability Statement on behalf of the Board (See Appendix 2 of Paper K)	
	<b>Other Matters</b>	
21	Staff Survey Results <i>Vice Chancellor</i>	L
22	Key Performance Indicators for Performance Related Pay <i>Clerk</i>	M
23	Fundamental Risks <i>Chief Operating Officer</i>	N
24	Management Accounts <i>Director of Finance</i>	O
25	Minutes of the Nominations Committee Meeting from 21 October 2019 and Update on Board Recruitment <i>Chair of the Nominations Committee</i>	P
26	Transparent Approach to Costing (TRAC) Approval January 2020 <i>Clerk</i>	Q
27	*Reportable Events	*R
28	Any Other Business	
29	Confirmation of availability of papers	
30	Dates of forthcoming meetings: <ul style="list-style-type: none"> <li>• Board of Governors, 18 December, followed by lunch</li> <li>• Academic Assurance Committee, 29 January</li> <li>• Remuneration Committee, 24 February</li> <li>• Audit Committee, Risk Workshop and Board of Governors, 26 February</li> </ul>	

To be followed by lunch